## Consolidated Balance Sheets

C\&G SYSTEMS INC. and consolidated subsidiaries
As of March 31, 2023 and December 31, 2022
(in thousand Yen)

|  | December 31, <br> $\mathbf{2 0 2 2}$ | March, 31 <br> $\mathbf{2 0 2 3}$ |
| :--- | ---: | ---: |
| (Assets) |  |  |
| Current assets |  |  |
| Cash and bank deposits | $2,999,836$ | $2,816,147$ |
| Notes and accounts receivable - trade, and contract assets | 324,003 | 344,450 |
| Electronically recorded monetary claims-operating | 264,478 | 247,334 |
| Inventories | 34,224 | 105,362 |
| Other current assets | 216,417 | 234,879 |
| Allowance for doubtful accounts | $(106)$ | $(8,873)$ |
| Total current assets | $\mathbf{3 , 8 3 8 , 8 5 3}$ | $\mathbf{3 , 7 3 9 , 3 0 1}$ |
| Non current assets |  |  |
| Tangible fixed assets | 344,290 | 381,724 |
| Intangible fixed assets | 35,210 | 20,493 |
| Investments |  |  |
| Investments securities | 170,021 | 177,296 |
| Net investments in real estates | 364,833 | 363,261 |
| Insurance funds | 472,514 | 510,789 |
| Other investments | 513,056 | 539,117 |
| Allowance for doubtful accounts | $(4,122)$ | $(3,881)$ |
| Total investments | $\mathbf{1 , 5 1 6 , 3 0 3}$ | $\mathbf{1 , 5 8 6 , 5 8 2}$ |
| Total non current assets | $\mathbf{1 , 8 9 5 , 8 0 4}$ | $\mathbf{1 , 9 8 8 , 8 0 1}$ |
| Total assets | $\mathbf{5 , 7 3 4 , 6 5 7}$ | $\mathbf{5 , 7 2 8 , 1 0 3}$ |


|  | December 31, <br> $\mathbf{2 0 2 2}$ | March, 31 <br> $\mathbf{2 0 2 3}$ |
| :--- | ---: | ---: |
| Current liabilities |  |  |
| Accounts payable |  |  |
| Income taxes payable | 56,084 | 102,348 |
| Provision for bonuses | 79,035 | 85,683 |
| Contract liabilities | - | 49,819 |
| Other current liabilities | 822,790 | 881,106 |
| Total current liabilities | 290,217 | 213,502 |
| Non current liabilities | $\mathbf{1 , 2 4 8 , 1 2 8}$ | $\mathbf{1 , 3 3 2 , 4 5 8}$ |
| Provision for share-based remuneration for directors |  |  |
| Net defined benefit liability | 1,513 | 20,829 |
| Other non current liabilities | $1,098,548$ | $1,106,125$ |
| Total non current liabilities | 227,639 | 247,069 |
| Total liabilities | $\mathbf{1 , 3 4 5 , 7 0 1}$ | $\mathbf{1 , 3 7 4 , 0 2 4}$ |
|  | $\mathbf{2 , 5 9 3 , 8 3 0}$ | $\mathbf{2 , 7 0 6 , 4 8 3}$ |
| Shareholders' equity |  |  |
| Capital stock |  |  |
| Additional paid-in capital | 500,000 | 500,000 |
| Retained earnings | 125,000 | 125,000 |
| Treasury stock | $2,413,774$ | $2,347,059$ |
| Total shareholders' equity | $(117,889)$ | $(117,889)$ |
| Accumulated other comprehensive income | $\mathbf{2 , 9 2 0 , 8 8 4}$ | $\mathbf{2 , 8 5 4 , 1 6 9}$ |
| Valuation difference on available-for-sale securities |  |  |
| Foreign currency translation adjustments | 65,310 | 69,363 |
| Total accumulated other comprehensive income | 58,898 | 65,875 |
| Non-controlling interests | $\mathbf{1 2 4 , 2 0 8}$ | $\mathbf{1 3 5 , 2 3 9}$ |
| Total net assets | 95,733 | 32,211 |
| Total liabilities and net assets | $\mathbf{3 , 1 4 0 , 8 2 7}$ | $\mathbf{3 , 0 2 1 , 6 1 9}$ |

## Consolidated Statements of Income

C\&G SYSTEMS INC. and consolidated subsidiaries
For the three months ended March 31, 2023
(in thousand Yen)

|  | For the three months ended <br> March 31, 2022 | For the three months ended <br> March 31, 2023 |
| :---: | :---: | :---: |
| Sales | 1,015,857 | 937,846 |
| Costs of goods sold | 345,539 | 290,801 |
| Gross profit | 670,317 | 647,045 |
| Selling, general and administrative expenses | 530,489 | 589,266 |
| Operating income | 139,828 | 57,778 |
| Other income |  |  |
| Interest received and dividends income | 39 | 233 |
| Rent income | 23,374 | 23,382 |
| Insurance premiums refunded cancellation | - | 25,962 |
| Other | 7,367 | 3,603 |
| Total other income | 30,782 | 53,182 |
| Other expenses |  |  |
| Interest expense | 101 | 394 |
| Maintenance of investment properties | 17,862 | 17,647 |
| Other | 2,260 | 5,484 |
| Total other expenses | 20,225 | 23,526 |
| Ordinary income | 150,384 | 87,434 |
| Net income before income taxes and minority interests | 150,384 | 87,434 |
| Income tax expense - current | 75,430 | 68,470 |
| Income tax expense - deferred | $(15,022)$ | $(29,607)$ |
| Total income tax expense | 60,408 | 38,863 |
| Net income | 89,976 | 48,571 |
| Profit attributable to non-controlling interests | 865 | $(9,530)$ |
| Profit attributable to owners of parent | 89,110 | 58,102 |


|  | For the three months <br> ended <br> March 31, 2022 | For the three months <br> ended <br> March 31, 2023 |
| :--- | ---: | ---: |
| Net income | 89,976 | 48,571 |
| Other comprehensive income |  |  |
| Valuation difference on available-for-sale securities | 6,199 | 4,052 |
| Foreign currency translation adjustment | 28,583 | 7,768 |
| Total other comprehensive income | 34,782 | 11,821 |
| Total comprehensive income | 124,759 | 60,393 |
| Total comprehensive income attributable to: |  |  |
| Owners of the parent | 118,679 | 69,132 |
| Non-controlling interests | 6,079 | $(8,739)$ |

